

Appendix

1. List of key sites in an energy performance partnership with Vital Energi

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| 1. Guildhall Complex | 8. City of London School | 14. London Metropolitan Archives |
| 2. Barbican Arts Centre | 9. City of London School for Girls | 15. Tower Hill Car Park |
| 3. London Central Market (Smithfield) | 10. Walbrook Wharf Cleansing Depot | |
| 4. Central Criminal Court | 11. Tower Bridge | |
| 5. New Spitalfields Market | 12. Mansion House | |
| 6. City of London Freeman's School | 13. GSMD (inc. Milton Court and Sundial Court) | |
| 7. Billingsgate Market | | |

2. Centre of Excellence roles.

| Centre of Excellence roles | |
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| Sustainable Investment Property Specialist – Arcadis (in place) | Heat Decarbonisation Engineering Support – Arcadis (in place) |
| Resilience and Sustainable Design – Arcadis (in place) | Energy Project Services (Housing) – Etude (in place) |
| Building Management Systems Operations – Schneider (in place) | Monitoring and Targeting – Team Energy Auditing (in place) |

3. Whole Life Carbon Assessments – Pilot projects.

| | Project Name | Areas (m ²) | RIBA Stage | Project Type |
|---|---|-------------------------|------------|--------------|
| 1 | 15-17 Eldon Street & 1st-5th/6 Broad Street Place | 10,000 | RIBA 3 | Office |
| 2 | Brewery Road - Refurbishment & Extension | 3,931 | RIBA 5 | Office |
| 3 | Finsbury Garden Pavilion and Landscaping | 600 | RIBA 4 | New Build |
| 4 | CoL Junior School Expansion | 2,400 | RIBA 4 | School |
| 5 | COLPAI - CoL Primary Academy & Islington | 8,500 | RIBA 5 | School |

4. Key Risks

| Risk | Mitigation |
|---|--|
| Delays in securing resource impacts project delivery. | Review of Centre of Excellence completed to address this issue. Use of flexible frameworks for Project Management resource. Utilising Lead Consultancy with backup resource available. |
| Funding gap emerges following investment grade proposals. | Existing funding allocation to be complemented with grant funding applications. Investigate energy performance contracts option to minimise capital investment. |
| Carbon grid factors adversely affected. | Keep in review BEIS grid factors and their impact on reach the 2026/27 Targets. Use PPA benefit and report Market based emissions as well as location based. |

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| <p>Major projects/programmes:</p> <p>The proposed further review of operational properties as part of the MTFP and Net Zero Budgeting.</p> | <p>Major programmes and projects may impact the decisions on CAS interventions or reduce the payback period if a decision is made to dispose or refurbish a building. In all cases full consideration should be made within the decision-making process. Additional carbon emitted from new developments limited by NZC design standards introduced and any subsequent asset disposals.</p> |
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